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Report Type: Risks Report









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Generated on: 16 May 2017

Risk Title	Risk Description	Gross Risk	– Assessment	Current Risk	– Assessment	Last Review Date
Staffing (internal)						
Credit Income	Misappropriation of income		4 significant-unlikely		2 significant-very unlikely	16-May-2017
Assets	Theft of fixed assets		9 serious-likely		4 significant-unlikely	16-May-2017
Assets	Theft of Council information/intellectual property		12 major – likely		8 major – unlikely	16-May-2017
Assets	Inappropriate use of Council assets for private use		8 significant – very likely		6 significant-likely	16-May-2017
Petty cash/imprest accounts	Theft of takings disguised by manipulation of accounts		2 minor-unlikely		2 minor-unlikely	16-May-2017
Expenses claims	Inflated claims		6 significant-likely		4 significant-unlikely	16-May-2017
Corruption	Disposal of assets – land and property		6 serious-unlikely		3 serious-very unlikely	16-May-2017
Corruption	Award of planning consents and licences		9 serious-likely		3 serious-very unlikely	16-May-2017
Corruption	Acceptance of gifts, hospitality, secondary employment		6 significant-likely		4 significant-unlikely	16-May-2017
Car parking	Theft of takings		9 serious-likely		6 serious-unlikely	16-May-2017




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Treasury management	Falsifying records to gain access to loan or investment monies		12 major – likely		6 serious–unlikely	16–May–2017
Money laundering	Using the council to hide improper transactions		8 major – unlikely		4 significant–unlikely	16–May–2017
ICT fraud	Improper use of council ICT equipment		12 major – likely		9 serious–likely	16–May–2017
Employee – general	Abuse of flexi system Falsification of car loans		6 significant–likely		4 significant–unlikely	16–May–2017
Payment of grants to the public	Grants fraudulently claimed		12 major – likely		6 serious–unlikely	16–May–2017
Loans & Investments	Misappropriation of funds Fraudulent payment or investment of funds		12 major – likely		4 significant–unlikely	16–May–2017
Regeneration development corruption	Regeneration development corruption		12 major – likely		6 serious–unlikely	16–May–2017
Financial statements	The financial statements may be materially misstated due to fraud		6 serious–unlikely		4 significant–unlikely	16–May–2017
New starter	Fraudulent job application		9 serious–likely		4 significant–unlikely	16–May–2017
ICT abuse	Improper use of IT equipment		9 serious–likely		4 significant–unlikely	16–May–2017
Benefits fraud – internal	Fraudulent claim by member of staff		9 serious–likely		6 serious–unlikely	16–May–2017
Cash theft	Theft of takings disguised by manipulation of accounts		4 significant–unlikely		2 significant–very unlikely	16–May–2017
Cash theft	Theft of cash without disguise		4 significant–unlikely		1 minor – very unlikely	16–May–2017
Payroll	Payment to non-existent employees		2 significant–very unlikely		3 serious–very unlikely	16–May–2017

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Payroll	Over claiming hours worked		6 significant–likely		2 minor–unlikely	16–May–2017
Payroll	Manipulation of standing data		6 serious–unlikely		2 significant–very unlikely	16–May–2017
Assets	Theft of current assets		6 significant–likely		4 significant–unlikely	16–May–2017
Sheltered schemes	Theft of customer monies		4 significant–unlikely		2 significant–very unlikely	16–May–2017
Procurement & Contract Management						
Selection process	Senior staff influencing junior staff involved in a selection process		6 serious–unlikely		4 significant–unlikely	16–May–2017
Lack of awareness of the procurement process	Lack of awareness of risks and issues in the procurement process		6 significant–likely		4 significant–unlikely	16–May–2017
Lack of anti–fraud culture	No anti–fraud culture – no due diligence/risk registers		6 significant–likely		2 significant–very unlikely	16–May–2017
Contract awarded prior to specification being agreed	Contract awarded prior to specifications being fully agreed and developed; meaning the organisation becomes responsible for additional development and training expenses		6 significant–likely		4 significant–unlikely	16–May–2017
Manipulation of preferred bidders list	Manipulation of preferred bidders list		4 significant–unlikely		2 significant–very unlikely	16–May–2017
No formal contract in place	No formal contract in place		8 significant – very likely		6 significant–likely	16–May–2017
Prices reworked	Prices reworked to enable the successful bidder to move up the		6 significant–likely		4 significant–unlikely	16–May–2017

Risk Title	Risk Description	Gross Risk	– Assessment	Current Risk	– Assessment	Last Review Date
	proposal list following initial bidding					
Value of contract disaggregated	Value of contract disaggregated to circumvent organisation/EU regulations		12 serious – very likely		6 significant–likely	16-May-2017
Inappropriate high value purchase	Inappropriate high value purchase for an unauthorised purpose		6 significant–likely		4 significant–unlikely	16-May-2017
Inappropriate use of single tender acceptance	Inappropriate use of single tender acceptance		6 significant–likely		4 significant–unlikely	16-May-2017
Using agency staff or consultants	Inappropriate use of agency staff or consultants.		4 significant–unlikely		1 minor – very unlikely	16-May-2017
Initial commercial consultations	Procurement staff being side-lined during initial commercial consultations and subsequently being presented with a "done deal".		12 major – likely		6 serious–unlikely	16-May-2017
Contract signing	Contracts signed by member of staff not authorised to do so		12 major – likely		6 serious–unlikely	16-May-2017
Diversion of funds	Diversion of funds: the risk that a member of staff diverts funds through the setup of non-existent supplier/freelancer		12 major – likely		6 serious–unlikely	16-May-2017
Bogus vendor	An individual could authorise the setup of a bogus vendor and raise and authorise a purchase order		16 major – very likely		8 major – unlikely	16-May-2017
Sale of confidential information	A member of staff could disclose information on bids to other		12 major – likely		6 serious–unlikely	16-May-2017

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	contract bidders					
Creditor payments	Fraudulent requests for creditor payments		9 serious–likely		4 significant–unlikely	16–May–2017
Fraudulent use for one off payment	Staff use the cheque payment process to send to a bogus vendor		6 serious–unlikely		2 significant–very unlikely	16–May–2017
Declaration of interests	Lack of declarations of interests		9 serious–likely		4 significant–unlikely	16–May–2017
Housing tenancy/homelessness						
Housing allocations	Housing allocated for financial reward fraudulent allocation of property		9 serious–likely		4 significant–unlikely	16–May–2017
Illegal sub letting	Illegal sub–letting of council property		4 significant–unlikely		2 minor–unlikely	16–May–2017
Homelessness	False claim of homelessness		6 significant–likely		2 minor–unlikely	16–May–2017
Right to Buy	Fraudulent claim of right to buy discount		6 significant–likely		4 significant–unlikely	16–May–2017
Council Tax						
Single Persons Discount	Single persons discount fraudulently claimed		6 significant–likely		6 significant–likely	16–May–2017
Discounts/exemptions	Discounts and exemptions falsely claimed		3 minor–likely		2 minor–unlikely	16–May–2017
Refund fraud	Claim of refunds to different bank account.		3 minor–likely		2 minor–unlikely	16–May–2017
Suppressed recovery action	Suppressed recovery action		3 minor–likely		2 minor–unlikely	16–May–2017

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NDR						
Void exemption	Void exemption falsely claimed		6 significant–likely		4 significant–unlikely	16–May–2017
Occupation dates	Occupation dates incorrectly notified		6 significant–likely		4 significant–unlikely	16–May–2017
Changes to property	Changes to property increase the rateable value		6 significant–likely		4 significant–unlikely	16–May–2017
Insurance						
Insurance claims	Claiming for non–existent injuries Claiming at another establishment for the same injury over claiming		9 serious–likely		4 significant–unlikely	16–May–2017
Other						
Elections	Fraudulent voting Fraudulent acts by canvassers		12 major – likely		6 serious–unlikely	16–May–2017
External funding	Fraudulently claiming/using external funding		1 minor – very unlikely		1 minor – very unlikely	16–May–2017
Housing Benefits/Council Tax Reduction Scheme						
Benefits fraud – claimant	Claimant fraudulently claims benefits		12 serious – very likely		8 significant – very likely	16–May–2017
Benefits fraud – third party eg landlord	fraudulent claim by third party		4 significant–unlikely		4 significant–unlikely	16–May–2017

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Cyber	Risk of loss, disruption or damage to the reputation of the Authority from some sort of failure of Information Technology systems			
Cyber risk		 6 serious-unlikely	 6 serious-unlikely	16-May-2017